



Dear colleagues,

We are pleased to share with you Newsletter 27 of the Scaling Community of Practice (CoP).

As usual, this Newsletter reports on news that submitted by some of our 4000+ members plus references to recent knowledge products about scaling that have come across our screens. You can find this material and much more at the CoP's website, www.scalingcommunityofpractice.com.

We want to flag a few special news items for your attention:

- The **CoP's Executive Committee (ExCom) held a one-day retreat in June**. Twelve ExCom members participated in person, 10 remotely. We discussed the need to (a) update the CoP's Strategy 2023-2025 to reflect the delay in our transition towards a more formal institutional setup; (b) rejuvenate some of our working groups and increase the representation of co-chairs from the Global South; (c) pursue active succession planning for the CoP co-chairs, also with a view to bring in leadership from the Global South; and (d) intensify our efforts to raise financing for the CoP.
- The CoP has a new working group – the **Mainstreaming Working Group**. It will focus on how to integrate the scaling agenda systematically into the institutional goals and processes of implementing and funder organizations. Richard Kohl has agreed to serve as the working group's inaugural chairperson, with additional co-chairs to be added, including at least one from the Global South. Since its inception a few months ago, the Working Group already organized three webinars.
- Our new flagship knowledge initiative – the action-research study on **“Mainstreaming Scaling in Funder Organizations”**, jointly undertaken with Agence Française de Développement – is well underway, as demonstrated by the **progress report** posted on the CoP website. We have been in conversation with 25 funders to prepare case studies on their mainstreaming journeys and have reached firm agreement so far with 19 of them. And we have had very fruitful exchanges with colleagues at the OECD-DAC and MOPAN about how to incorporate scaling into their evaluation methodologies. We expect to produce an overview report on the first phase of the CoP's Mainstreaming work by the end of 2023. We anticipate a second phase of the research and an active dissemination and outreach effort to be carried out in 2024 if we are able to raise the needed funding.
- As **highlighted by our colleagues** at the Modernizing Foreign Assistance Network (MFAN), the **US Senate's FY24 State-Foreign Operations Bill** includes reporting requirements on whether the projects supported by the Development Innovation Ventures (DIV) program and other USAID incubators “are subsequently brought to scale by USAID missions and bureaus, and how to increase such outcomes.” While the bill's provisions may yet change as it makes its way to final approval, the fact that the scaling agenda has caught the attention of the US Senate is a sign of real progress.

As always, we welcome your suggestions related to the Newsletter and, more generally, on the CoP and the working groups. And, of course, we are grateful for your support in making the CoP a success for all of us.

With many thanks for your participation in the CoP,
Larry Cooley, MSI, and Johannes Linn, Brookings

MEMBER NEWS



African Development Bank

Call-for-Proposals under the Prevention Envelope of the Transition Support Facility (TSF) - This groundbreaking funding opportunity aims to address fragility and conflict through preventive interventions, fostering lasting peace and resilience in Africa. We are seeking strategic partners to finance high-impact projects at the intersection of humanitarian, development, and peace efforts, with a focus on gender equality, youth employment, climate change, and private sector development. Proposals should embrace nexus approaches, integrating climate, gender, youth, and private sector dynamics. Eligible countries, including transition states, can access funding of up to UA 20 million per project. Join us in scaling-up results and creating sustainable impact by submitting proposals before October 31, 2023. Together, let us shape the resilient future of Africa.

Frederik Teufel F.TUEFEL@afdb.org

APPLY

CARE

Evaluating systems-level change and impact in CARE's programming in Ecuador, Ethiopia, Nepal and Uganda: A global report - This report provides a detailed analysis and review of the evaluations of four CARE systems-level change projects - from Ecuador, Ethiopia, Nepal and Uganda exploring the extent to which their actions influenced systems change and led to impacts in people's lives. It represents what is understood as the first time CARE has undertaken a deep dive evaluation into its systems-level approaches. The report begins with an overview of these projects and the Outcome Harvest evaluation methodology used across these countries to measure systems change, including the adaptations made to apply Outcome Harvesting to a systems-level project rather than standard CARE programming.

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READ



CGIAR/GIZ

Interested in a Spanish speaking scaling group and knowing more about scaling in Latin America and the Caribbean? - The AgriLAC Resiliente initiative of the CGIAR is leading efforts towards advancing on the research and practice of scaling to achieve significant impact for addressing major challenges in Latin America and the Caribbean regarding climate change, out-migration and natural resource degradation. Last May, the International Maize and Wheat Improvement Center (CIMMYT) and the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) hosted a **scaling networking event** at CIMMYT headquarters in Mexico in June. It brought together scaling experts and partners from the region to discuss and learn. There was a great interest in starting a Spanish-speaking community of practice (CoP) on scaling, initially focusing on food systems and climate change leveraging research and practice from CGIAR centers (Alliance of Biodiversity CIAT, CIMMYT, CIP and IFPRI) and partners. The group is currently assessing the interest and viability of such a CoP. Anyone interested can connect with Eva Valencia

Lennart Woltering L.WOLTERING@cgiar.org

LEARN MORE

Co-Impact

Reflections from IIEG Conference on systems change philanthropy. By Abe Grindle Alliance blog. 21 June 2023 - This blog reflects on three lessons for philanthropy and systems change:

- (i) End game = enduring improvement at the population scale.
- (ii) Systems change often means knowing how to work with government.
- (iii) Philanthropic mindsets and approaches need to align with the realities of systems change.

Abe Grindle abe@co-impact.org

READ

Evidence Action

Evidence Action Doubles Safe Water Reach with Installation of 24,000+ Dispensers in Uganda and Malawi. - Last year, Evidence Action announced plans to double its **Dispensers for Safe Water footprint** to help address the enormous unmet need for safe water globally. It reached this goal as of June 2023 with the successful installation of over 24,000 new chlorine dispensers in Uganda and Malawi. In total, Evidence Action now has a network of more than 52,000 dispensers providing communities access to safe water, reaching 9.8 million people. Its chlorine dispensers provide communities a low-cost, effective, and scalable solution for water treatment, which is **shown to dramatically reduce all-cause under-five mortality by about 25%**. This milestone is a critical step in the achievement of Evidence Action's strategic objective of doubling our impact by 2024. Building on recent lessons, it is aiming to further expand safe water access, both through exploring expansion of chlorine dispensers to other geographies, and developing other technologies that can better reach urban and peri-urban populations such as **in-line chlorination**. Learn more about the impact of Evidence Action's safe water program, which implements scalable, lifesaving interventions for as little as \$1.50 per person each year [here](#).

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READ

ExpandNet

Advancing a scale-up focus with FP2030 in Anglophone Africa. - From June 5th-8th, Nigeria-based ExpandNet member Mr. Femi Quaitey presented ExpandNet's scaling-up approach at the **FP2030 Anglophone Africa Focal Points workshop** in Kampala, Uganda. To date, 31 country governments have joined FP2030 and made commitments to expand access to voluntary, rights-based contraception in their communities. Each of these countries has a Focal Points team consisting of four or five people, typically including a government leader, a major donor representative, an NGO representative, and a youth member. Mr. Quaitey's presentation focused on Malawi, Mozambique and Nigeria. The event brought together prominent leaders in the field, including government program managers, global and national donor agencies including UNFPA and USAID, and key NGO partners. His scale-up presentation also served to promote ExpandNet's forthcoming online educational platform, the Scale-up Learning Center, which is expected to be launched in the Fall of 2023.

ExpandNet's new governance model - ExpandNet has broadened its governance structure with the establishment of a new global ExpandNet Advisory Council (ENAC). ENAC members are health and development professionals, the majority of whom are from and based in low- and middle-income countries and possess first-hand practical experience in applying ExpandNet's systematic approach to scale up at the country level. In addition to being advocates for the application of systematic approaches to scale up, ENAC members are working closely with ExpandNet's Secretariat to develop the Scale-up Learning Center (SLC) and contribute to shaping ExpandNet's wider work. ENAC members are committed to the new model of shared leadership and decision making and to ExpandNet's core mission to grow and empower a diverse range of professionals with the capacity to facilitate scale-up planning processes in their counties and regions.

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Future Generations University

SEED-SCALE leads to Future Generations University - Starting some 15 years ago, a UNICEF Task Force spent three years distilling global experience on what happens when "ideas just took off." This distillation--which was termed SEED-SCALE continues to evolve. This continuing evolution is summed up at www.seed-scale.org. Publications include *Just & Lasting Change: When Communities Own their Futures* (Johns Hopkins University Press, 2016) and *Empowerment on an Unstable Planet* (Oxford University Press, 2012). Whereas most scaling presumes external intervention of money, expertise, or policy adjustment, SEED-SCALE focuses on how to use people already working at the community level and leverages bottom-up energy to shape top-down regulations and financing. With rising global successes demonstrating this process, **Future Generations** launched an accredited university in 2003 to teach this process. Currently, alumni are at work in 43 countries. They work in parallel with eight national-based organizations: the founding Future Generations USA; **Future Generations University**; Future Generations India; Future Generations Afghanistan; Future Generations Peru; Future Generations Haiti; Future Generations China; Future Generations Arunachal.

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LEARN MORE

Green Climate Fund

Scale, depth and duration - Examples of transformational change in the energy and public health sectors. By Arne R. Weiss et al. Learning Paper. GCF Independent Evaluation Unit. May 2022 -

The study analyses robust, causal evidence of transformational change and its drivers. The paper approaches this topic by systematically reviewing literature that has the potential to document causal evidence for transformational change across a broad set of interventions and outcomes. The focus is on evidence found in developing countries focusing on the energy sector and indirectly reviewing the evidence on behavioral change in the public health sector. Both sectors show examples of transformational change with scale, depth and duration.

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READ

Considerations for integrating behavioural science in Green Climate Fund projects. By Tantia, Piyush, and others (2023). IEU Learning Paper. Independent Evaluation Unit, Green Climate Fund -

Most Green Climate Fund (GCF) projects contain opportunities to integrate behavioral science insights into projects, but these low-cost opportunities to facilitate the large-scale adoption of innovative techniques or processes are not always easy to anticipate. To encourage GCF staff and project developers to identify potential behavioral opportunities, the paper presents a shortlist of considerations that highlight the elements of GCF projects that are most likely to benefit from the application of behavioral science. These are all elements where groups of people must adopt a new behavior, make a complex decision, or execute a complex task. The list of considerations can be utilized during the review and appraisal of project proposals.

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READ





Fragile States Working Group

The Scaling Up in Fragile States Working Group is delighted to welcome its third co-chair, Dr. Pallavi Roy - Dr. Roy is a Reader (Associate Professor) in Political Economy at the Centre for International Studies and Diplomacy at SOAS, University of London. She is currently the Co-Director of the Foreign Commonwealth and Development Office's (FCDO) £6 million Anti-Corruption Evidence (ACE) research partnership consortium. The Working Group continues to host partner/member presentations and convene dialogue around its core focus areas: a) promoting adaptive, resilient and politically-smart methods for scaling; (b) elaborating on the obstacles to scaling in fragile states and how they have been overcome, or when scaling should not have been attempted; (c) applying scaling-up approaches to bridge the nexus between humanitarian, peace and development interventions; and (d) examining ways to strengthen country institutions and mobilize private sector finance for durable scaling in a range of fragile contexts. The Group looks for opportunities to stimulate wider discussions across the Community of Practice in an effort to promote scalable solutions in the context of the Sustainable Development Goals and Leave No One Behind agenda. It also serves as a sounding board for member or partner initiatives, at whatever stage, to help inform the scaling process in the hardest places. It is currently planning events that focus on scaling social protection, education and energy solutions in fragile contexts.

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FOLLOW

Ideas42

Since 2015, **ideas42**, the **Social Protection and Jobs (SPJ) practice at the World Bank**, and **country governments have partnered to design and test behavioral interventions for cash transfer programs in over 10 countries**. - Results from 7 randomized controlled trials have demonstrated that behavioral insights can cost-effectively improve program outcomes in a variety of contexts for multiple key outcomes, including early childhood development, savings, and productive investment. With this evidence built, they are now focusing efforts on scaling proven interventions with the country governments where they were tested and adapting and scaling interventions in new countries and contexts.

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READ

IDRC and Global Partnerships for Education

Supporting the use of evidence in education systems is a core function of the Global Partnership for Education (GPE) Knowledge and Innovation Exchange (KIX), a joint endeavor with Canada's International Development Research Centre (IDRC). - A recent blog series features a snapshot of what KIX-supported applied research projects are learning about which knowledge mobilization strategies can best support the scaling of education innovations. The series begins with a look at knowledge mobilization across the KIX research portfolio **through the lens of monitoring, evaluation and learning data**. It goes on to explore scaling advisory committees from **CAMFED**; how knowledge mobilization at the community-level can strengthen national-level uptake from **World Vision**; action research with project participants as a form of co-creation from the **University of Oslo**; and multi-stakeholder knowledge mobilization from the **Tata Institute of Social Sciences**. The series concludes with **reflections** from knowledge mobilization specialist Dr. James Georgalakis, Director of Evidence and Impact at the Institute of Development Studies, on KIX' approach to knowledge mobilization for scaling education innovation: multilevel, highly interactive and continuous processes of change that blur the boundaries between producers and users of evidence in education systems.

Serhiy Kovalchuk skovalchuk@idrc.ca

READ

International Rescue Committee (IRC)

The Ahlan Simsim scaling journey for early childhood development in the Middle East - In 2018, the International Rescue Committee (IRC) and Sesame Workshop came together to support children's healthy development by pairing mass media resources with service provision through the Ahlan Simsim initiative. Ahlan Simsim aims to ensure that children ages 0 to 8 affected by conflict and crisis in Jordan, Lebanon, Iraq, and Syria are supported by cost effective, adaptable, and contextualized early childhood development (ECD) solutions that are scaled and sustained for long-term impact. Influenced by Brookings Institution's Center for Universal Education methodology of Real Time Scaling Labs, the country teams have adopted tools to track and analyze components of scaling which aided in advancing, assessing and documenting scaling processes. Tools and discussions revolved around the main drivers that contribute to scaling which are: governance and coordination, flexible adaptation, local needs, policy implementation and long-term financing. Based on five years of experience, the scaling team at the IRC put together the list of cross-country takeaways from the perspective of the originating organization. This information can be accessed by clicking on the following link: [Ahlan Simsim Scaling Journey Takeaways - the perspective of the originating organization.](#)

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READ



Millions Learning (Center for Universal Education, Brookings)

A new report from the Real-Time Scaling Lab - Too often, the complex multistakeholder work of scaling is not captured by typical monitoring and evaluation or research studies, and lessons learned are not systematically documented. In response, in 2018 the Center for Universal Education (CUE) at Brookings launched a series of Real-time Scaling Labs (RTSL) to generate more evidence and provide practical recommendations on how to expand, deepen, and sustain the impact of education initiatives leading to transformative change in education systems, especially for the most disadvantaged children and youth. A new report, [Scaling impact in education for transformative change: Practical recommendations from the Real-Time Scaling Labs](#), looks across the data from six of the RTSL cases to analyze common themes, insights, and lessons learned about the process of scaling as well as interesting divergences, and offers considerations for others looking to learn from or build on this work. The report's findings explore the ways scaling happens at the system, institution, and individual levels.

READ

A new case study of Millions Learning - [“Adapting, innovating, and scaling foundational learning: Four lessons from scaling Teaching at the Right Level in Botswana”](#) is the latest case study in the series from the Real-time Scaling Labs. This case study examines the process of contextualizing and scaling Teaching at the Right Level (TaRL) in Botswana through a partnership between Youth Impact and the Botswana Ministry of Education and Skills Development. This case is a rich example of how an innovation developed and refined in one context can be adapted to and strategically expanded in a new location by a local organization in partnership with the government. that have emerged through the scaling process to date are illustrated and unpacked in the case study: (i) Seize opportunities where problem, policies, and priorities converge; (ii) Foster a culture of flexible adaptation and innovation; (iii) Pursue demand-driven scaling with a focus on regional champions; and (iv) Use tailored and timely data as fuel for scaling impact. More can be found about these lessons in the [executive summary](#) and [full report here](#). The case study also details how, when schools closed at the onset of the pandemic, Youth Impact quickly responded by developing and scaling an adapted version of TaRL delivered through simple technologies with its ConnectEd program. A recent blog, [“Increasing math skills in 5 countries: Key factors in scaling a low-tech education intervention from Botswana,”](#) shares findings from how this approach, which started in Botswana, has been scaled to Kenya, Nepal, India (Telangana), the Philippines, and Uganda.

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READ

Monitoring and Evaluation Working Group

The MEWG spent last year focused on the application of M&E to the Institutionalization of new practices and interventions within government agencies - That body of work included 6 webinars and resulted in refinement of a tool (the Institutionalization Tracker) and a CoP publication entitled Advancing Change from the Outside In: **Lessons Learned About the Effective Use of Evidence and Intermediaries to Achieve Sustainable Outcomes at Scale Through Government Pathways**. In 2023, the group continued its pursuit of the issue of Institutionalization holding a webinar on January 31st focusing on **perspectives and insights from within government** and another session on July 26th on **Use of Evidence and Measurement in Institutionalizing Gender Interventions**. The MEWG is also co-sponsoring a webinar with the ARD Working Group on September 14th reviewing from a scaling perspective 12 grants made through the DIV Digital Ag portfolio over a 10-year period. Other MEWG topics planned for 2023 include the enhancement of evaluation guidelines to better incorporate scaling considerations.

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WATCH THE SERIES

ODI

Scaling up in the justice sector. Achieving SDG 16.3: equal access to justice for all - SDG 16.3 calls for 'equal access to justice for all'. ODI's recent paper '**Small is beautiful: scale is necessary: front-line justice services in lower-income countries with the potential to scale-up**' in its series '**Taking people-centred justice to scale: investing in what works to deliver SDG 16.3 in lower-income countries**' presents evidence from its two-year research program that scaling-up front-line justice services giving people access to legal advice, assistance and dispute resolution services can be cost-effective in lower-income countries. Based on original data collection, the paper provides 25 examples of front-line justice services from 12 lower-income countries (Bangladesh, Democratic Republic of Congo, Haiti, Kenya, Malawi, Rwanda, Sierra Leone, Solomon Islands, Somalia, South Sudan, Tajikistan, and Uganda). ODI's research shows that affordable benchmarks are achievable: \$20 per case in low-income countries and \$50 per case in lower-middle income countries. With these benchmark unit costs, services have the potential to be scaled up, so that they provide nationwide front-line justice services.

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LEARN MORE

OECD-DAC

From scattered to strategic: Iceland's evolving innovation portfolio for international development – Part 2. By Erla Hlín Hjálmarsdóttir, Benjamin Kumpf and Angela Hanson. 1 June 2023 - This is the second post of a series on innovation portfolio management for international development organization. In the **first article** we laid out our approach to designing tailored innovation portfolio management models and approaches for development funders. In this post, we share insights from our collaboration on innovation portfolio management with the Ministry for Foreign Affairs Iceland

READ

OECD-DAC & Enable

How to increase Enabel's impact through innovation? Key findings from the Innovation Portfolio Review. OECD and Enable brief. 2023 - Investing in innovations is a risky endeavor. Balancing risks and rewards and setting innovation priorities are among the questions at the basis of a collaboration between Enabel and the OECD's Innovation for Development Facility (InDeF) that started in 2022. The OECD InDeF team developed a portfolio approach to innovation that helps organizations align innovation processes, resources and performance with organizational objectives and enables them to track innovation with a view to scaling. Coached by the OECD team, Enabel colleagues in Benin, Morocco and Palestine piloted this portfolio approach by reviewing their current innovation supporting activities and investments against a set of key criteria.

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READ



Pollination

Scaling & Systems Change: Fundamentals, Insights and Case Study Reviews. (Also available in Spanish: Escalamiento y cambio de sistemas: fundamentos, conocimientos y revisiones de estudios de casos.) By Galloway McLean, K.; Gorring, A.; Macleod, M.; Austin, L.; Hutchinson, J; McDonnell, B. (2023), Eds. Ampliseed, Melbourne, Australia -

This report captures the outcomes from a series of webinars held over 2022 and 2023 to explore different perspectives on scaling and sustainability of outcomes. Chapters include experiences and observations from a scaling expert, a wildly successful commercial start-up, a national environmental NGO, a global resource management NGO, and a UN education program. The report also includes insights on each topic from the participants in the webinars focusing on how these lessons apply to other groups looking to scale, particularly organizations working in environmental resilience. The report is available in English and Spanish.

Kirsty Galloway McLean kirsty.mclean@pollinationgroup.com

READ

Rotary United to End Cervical Cancer in Egypt

Cervical cancer is one of the most preventable cancers, and 90 percent of the deaths it causes occur in low- and middle-income countries because routine HPV vaccinations and cervical cancer screenings aren't available - Social and cultural misconceptions also affect women's choices about seeking proper health measures and vaccination for HPV. In Egypt, less than 10 percent of women have undergone cervical cancer screenings in the last 5 years, and of those diagnosed with cervical cancer, over half have died as a result. The Rotary-led initiative 'United to End Cervical Cancer in Egypt' aims to reduce cervical cancer cases and enhance women's health in Egypt through targeted awareness raising and improved access to preventative care. The program will scale up the current activities from sporadic and individual knowledge to systematized public awareness covering the whole of Greater Cairo, a population of over twenty million inhabitants. The scaling will also cover screening of 10,000 women for HPV and vaccination of 32,000 girls at the age of 12-14 for the first time in Egypt.

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READ



USAID, Feed the Future

Guidance and Tools for Global Food Security Programs FY 2022-2026 - Feed the Future's Activity Design Guidance documents provide a shared understanding of key concepts and best practices for designing and implementing Feed the Future activities under the Global Food Security Strategy. **Aid effectiveness principles** are core to implementation across these technical areas. Implementers are strongly encouraged to refer to multiple relevant GFSS Activity Design Guidance documents in conjunction for best implementation practices and suggestions for designing activities. The tools include tools for supporting scaling up process.

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READ

Wageningen University

Improving Scaling Performance in Research for Development: Learning from a Realist Evaluation of the Scaling Readiness Approach. By Elias Damtew, Boru Douthwaite, Marc Schut, Murat Sarta, and Cees Leeuwis. The European Journal of Development Research, March 2023 - Complexity-sensitive decision support approaches (CSDSA) have gained prominence in the research for development (R4D) sector. However, limited attention has been given to examining the underlying causal assumptions of CSDSAs and their overall effectiveness in navigating complexity and achieving desired outcomes. Scaling Readiness has emerged as a novel CSDSA that is increasingly applied in R4D programs in low- and middle-income countries to improve the scaling of innovation. This study offers theory-based explanations on the extent to which Scaling Readiness supports evidence-based design, implementation and monitoring of scaling strategies in two R4D interventions. The contribution of Scaling Readiness is influenced by various contextual factors, including pre-existing partnerships and established institutional intervention project and performance management practices. The findings underscore the significance of investing in broader institutional impact culture growth. This includes critical evaluation of how funding, incentive, and performance mechanisms enable or constrain evidence-based decision-making and adaptive management at intervention and organizational level towards achieving Sustainable Development Goals.

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READ

ADDITIONAL PUBLICATIONS



General



MFAN applauds Senate’s FY24 State-Foreign Operations Bill for protecting funding and advancing aid effectiveness.

Statement delivered on behalf of the Modernizing Foreign Assistance Network (MFAN) by Co-Chairs Lester Munson, Larry Nowels, and Tessie San Martin. MFAN 27 July 2023

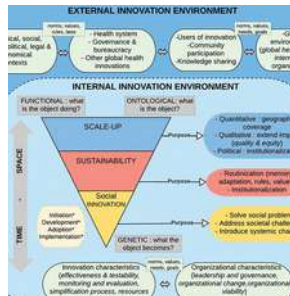
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Big Bets: How Large-Scale Change Really Happens.

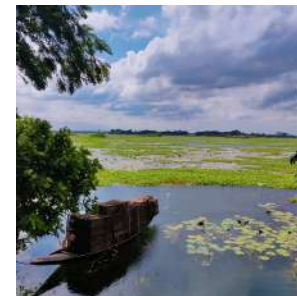
By Rajiv J. Shah.
S&S/Simon Element.
Publication date: October 2023.

PRE-ORDER



A conceptualisation of scale-up and sustainability of social innovations in global health: a narrative review and integrative framework for action. By M. Niang, H. Alami, M. Gagnon, and S. Dupéré. Global Health Action 16 (1). July 2023.

READ



Does BRAC offer a different model for development organizations?

By Omar Mohammed. Devex. 12 July 2023.

READ

Agriculture



Scaling Up Pro-Poor Agrobiodiversity Interventions as a Development Option.

By A. Bernis-Fonteneau, R. Alcadi, M. Frangella, D.I. Jarvis. Sustainability 2023, 15, 10526.

READ



Upscaling agroforestry in the tropics through actor-networks: a comparative case study of cacao farming systems in two regions of Colombia.

By T. Rodríguez, M. Bonatti, K. Löhr, et al. Sustainability Science. March 2023,

READ



Scaling strategies and mechanisms in small and medium enterprises in the agri-food sector: a systematic literature review.

By E. Begimkulov and Dietrich Darr. Frontiers in Sustainable Food Syst., Volume 7. 15 May 2023.

READ

Education



Can Education be Standardized? Evidence from Kenya.

By Guthrie Gray-Lobe, Anthony Keats, Michael Kremer, Isaac Mbiti, and Owen Ozier. Working Paper No. 2022-68. Development Innovation Lab. September 2022.

READ

Renewable Energy



The IFC and (De)Scaling Solar. By Charles Kenny. Center for Global Development Blog. May 8, 2023.

READ



Solar can't scale in the dark: Why Lessons about subsidies and transparency from IFC's Scaling Solar Zambia can reignite progress toward deploying clean energy. By Teal Emery. Energy for Growth Hub. May 2023.

READ

Nutrition



Application of the scaling readiness approach for scaling of nutrition-sensitive initiatives in Kenya, Uganda, and Malawi: A Case Of Orange Fleshed Sweetpotato (OFSP) value chain. By R. Nakhaye Chesoli, M. Sartas, T. Muzhingi, and O. Emanuel. Crop Science. July 2023.

READ

SMEs



Unlocking global growth: funding expansion for SMEs. By City Commercial Bank. Financial Times. 16 July 2023.

READ

Urban Development



Replication and UpScaling of Smart Cities in Academia and Practice: Concepts, Barriers and Enablers Ralf-Martin Soe. Conference Paper, DGO 2023: Digital government and solidarity.

READ

WORKING GROUPS OF THE SCALING COMMUNITY OF PRACTICE



The CoP hosts ten working groups (WGs). The names and e-mail addresses of the chairpersons are listed below. For more information on each working group and on how to join and contribute to a working group, please visit the CoP Website www.scalingcommunityofpractice.com or contact the respective chairperson(s).

Agriculture & rural development (ARD) Working Group

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Mainstreaming Working Group

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Social Enterprise Scaling Up Working Group

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Youth Employment Working Group

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